



Integrating Natural Capital into Sustainable Development Decision-making in Uganda

Report on Proceedings of the Stakeholder Meetings to finalise Roadmaps for integrating biodiversity-related natural capital in sectoral development processes

4th, 5th and 9th March 2021 (Ridar Hotel, Seeta Mukono)

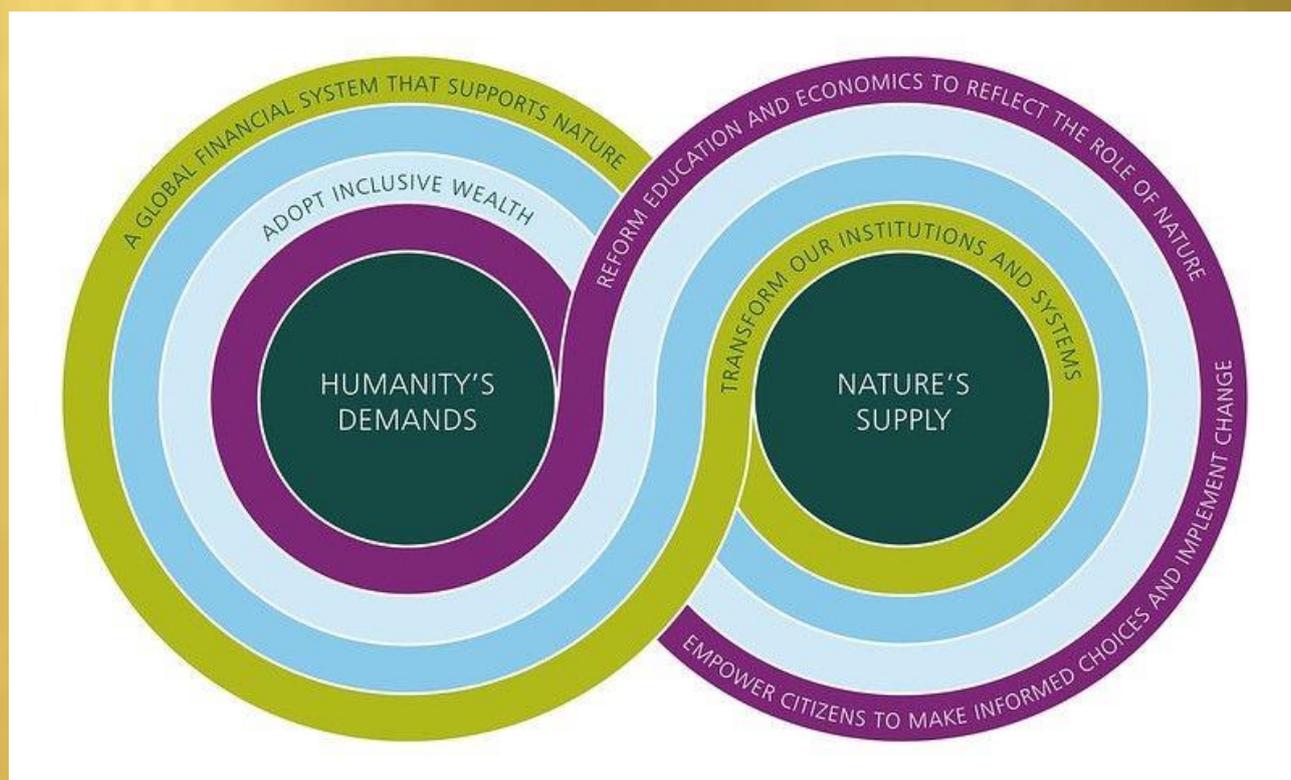


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Project Background

The National Environment Management Authority (NEMA), on behalf of the Government of Uganda, with financial support from the Darwin Initiative is implementing a project titled 'Integrating Natural Capital into Sustainable Development Decision Making in Uganda.' The Project is being implemented in collaboration with the UN Environment World Conservation Monitoring Centre (UNEP-WCMC), the National Planning Authority (NPA), Uganda Bureau of Statistics (UBOS), the International Institute for Environment and Development (IIED) and the Institute for the Development of Environmental-Economic Accounting (IDEEA).

The Goal of the project is *“to support the delivery of the Ugandan National Development Plan, Green Growth Development Strategy and NBSAP”* through its four objectives namely:

- a) integrate the value of biodiversity into national reporting, poverty reduction, and planning processes;
- b) organise biodiversity-related natural capital data (fisheries, land and soil improvement and biodiversity and tourism) using internationally endorsed accounting frameworks;
- c) enable decision-makers to implement integrated environmental-economic planning for green growth, poverty alleviation and attaining the SDGs and Aichi Targets; and
- d) develop the capacity of account compilers and users to institutionalise the accounting approach.

The project is delivering across these objectives by partnering with stakeholders and/or field experts from academia and research institutions, non-government organisations, ministries, agencies and local governments in Uganda to identify planning decisions where it is important to consider values of biodiversity and ecosystem services and key areas where natural capital accounting is likely to be influential. The project will also provide technical support to national institutions on the compilation and supply of natural capital accounts to meet their needs or demands. It also seeks to develop demand and capacity amongst decision-makers to employ natural capital accounting processes in different decision contexts.

To deliver on its four main outputs i.e. raising awareness of the value of biodiversity-related natural capital and the NCA approach; developing and testing the accounting approach; building communities of practice and institutionalisation of the natural capital accounting approach, the project focuses on three biodiversity-related natural capitals namely:

- i. **Biodiversity and tourism accounts**, to provide information on the major tourism sites, their species and the flows of economic benefits associated with the wildlife watching tourism they support
- ii. **Fisheries resource accounts**, to provide information on policy-making for sustainable management of fish stocks and supporting the small-scale fisheries sector to provide livelihoods, fish for consumption and export products and
- iii. **land and soil improvement accounts**, to provide information for an understanding of the evolution of soil fertility to draw policies for better soil management practices, driving sustainable agricultural practices and supporting poverty reduction.

The objective of the meetings

The objective of the meetings was to finalise the roadmap outline for the integration of biodiversity-related natural capital accounting within three sectoral development process

Participation

The meetings were held over three days i.e. 4th, 5th and 9th March and were attended by selected members of the Project's Expert Working Group (EWG). The members represented stakeholders and/or field experts from academia and research institutions, non-government organisations, ministries, agencies and local governments in Uganda. Representatives from the International Institute for Environment and Development (IIED) also participated in the meeting.

On each of the three days, a particular theme relating to the accounts being developed on the project was covered. These were in the order of biodiversity and tourism, fisheries resources and soil management respectively. Selected members of the EWG attended the meeting in which they were better placed to participated given their expertise.

Proceedings

Agenda¹

Programme of Activities		
Time	Activity	Responsible Party
9:30 – 9:45 a.m.	Arrival and registration of participants	NEMA
9:45 – 10:00 a.m.	Welcome Remarks and Review of the Agenda	Mr Godwin Kamugisha (NEMA)
10:00 – 10:25 a.m.	Self-Introduction by participants	All
10:25 – 10:30 a.m.	Opening Prayer	All
10:30 - 11:00 a.m.	BREAK TEA	NEMA
11:00 – 11:15 a.m.	Opening Remarks	ED-NEMA
11:15 – 11:30 a.m.	Project Updates	Francis Ogwal (NEMA)
11:30 – 11:50 a.m.	Developing Roadmaps to Influence Policy	Mr Ronald Kaggwa (NPA)
11:50 – 12:05 p.m.	Recap: Developing Roadmaps for NCA Institutionalisation	Mr Steve Bass/ Ms Rosalind Goodrich (IIED)
12:05 – 1:00 p.m.	Discussion: Draft Roadmap	Mr Godwin Kamugisha/Consultant
1:00 - 2:00 p.m.	LUNCH BREAK	NEMA
2:00 - 4:00 p.m.	Discussion: Draft Roadmap Continued	Mr Godwin Kamugisha/ Consultant
4:00 p.m. - 4:15 p.m.	Way Forward	IIED/UNEP-WCMC
4:15 – 4:30 p.m.	Closing Remarks	Mr Francis Ogwal (NEMA)
4:30 - 5:00	BREAK TEA	NEMA
5:00 p.m.	Departure	

Minutes

ITEM(S)	ACTION(S)	RESPONSIBILITY
<p>Min 01/NCA/Mar/2021: Welcome Remarks</p> <p>The meeting was chaired by Mr Godwin Kamugisha. He;</p> <ol style="list-style-type: none"> called the meeting to order at 10:05 a.m. welcomed members present to the meeting gave an overview of the day's activities as indicated in the draft agenda, which was unanimously adopted by members present highlighted that the day's meeting marked the beginning of the series of meetings to finalise the draft roadmap outlines developed at the November meetings. The discussion that day was on biodiversity and tourism sub-sector 		
<p>Min 02/NCA/Mar/2021: Self-introduction and Prayer</p> <p>The chair then;</p>		

¹ The agenda was the same for each of the three days

ITEM(S)	ACTION(S)	RESPONSIBILITY
<ul style="list-style-type: none"> a) invited members to introduce themselves b) requested Ms Allen Birungi from NEMA to offer a word of prayer 		
<p>Min 03/NCA/Mar/2021: Opening Remarks</p> <p>The opening remarks were made by the Ag. Executive Director Ms Christine Akello Echokit - NEMA. In her communication, she</p> <ul style="list-style-type: none"> a) thanked members present for their support towards the implementation of the NCA project and NEMA in general in fulfilling its institutional mandate of coordinating, monitoring, regulating and supervising environmental management in Uganda. b) specially thanked the Darwin Initiative for providing funds to facilitate project implementation and the international partners particularly those present at the workshop albeit virtually, Mr Steve Bass and Ms Rosalind Goodrich both of IIED, for sparing time to offer expert guidance on the development of the NCA Roadmaps for Uganda c) wished members present fruitful deliberations in the meeting series 		All to Note
<p>Min 04/NCA/Mar/2021: Updates on Project implementation</p> <p>This presentation was made by Mr Francis S. Ogwal, the National Project Coordinator. In his presentation;</p> <ul style="list-style-type: none"> a) he expressed gratitude towards the members of the Expert Working Group for supporting project implementation b) regarding the work done on the project to date, he highlighted two of the three account reports and their meta-data are ready for publication. He also informed members that the communication team of the group is also vigorously creating awareness on biodiversity-related natural capital and the NCA approach. This is through the publication of articles on the subject and sharing related content on social media platforms. c) he also informed members that a capacity-building workshop is being organised by the PMU together with international partners. He informed members that more information on this arrangement will be shared in due course. 		All to note
<p>Min 05/NCA/Mar/2021: Developing Roadmaps to Influence Policy</p> <p>This presentation was made by Mr Ronald Kaggwa (National Planning Authority). In his presentation, he touched on the following aspects;</p> <ul style="list-style-type: none"> a) the need to create valuable accounts for natural capital and critically differentiate them from the social statistic. b) The need to ponder on guiding questions such as: what sectors/processes to target for effective institutionalisation, how can the institutionalisation be sustained, how to we communicate to others about the prospects of NCA institutionalisation, what are the overarching guidelines for institutionalisation. 		

ITEM(S)	ACTION(S)	RESPONSIBILITY
<p>As a way forward, he suggested that members present help do the following;</p> <ol style="list-style-type: none"> a) define the goal of the NCA roadmaps. b) set the overarching objectives for these sector roadmaps c) point-out the key requirements for developing these sector roadmaps. d) suggest means of aligning the roadmaps with the NDP and the United Nation’s Sustainable Development Goals e) to identify the short, medium- and long-term strategies for the roadmaps. f) identify cross-cutting interventions as well as associated costs and financing mechanisms. <p>REACTIONS:</p> <ul style="list-style-type: none"> ❖ Members thanked Mr Kaggwa for the presentation ❖ Members suggested that his remarks should now form the baseline for finalising the NCA sector roadmaps together with the 1-pager used at the earlier workshop 		
<p>Min 07/NCA/Mar/2021: Overview of NCA Institutionalisation</p> <p>This presentation was made by Mr Steve Bass from the International Institute for Environment and Development (IIED). In his presentation,</p> <ol style="list-style-type: none"> i. he reminded participants that his presentation was a recap of what he had presented at the earlier workshop when the roadmap outline was drafted ii. he highlighted the rationale for developing roadmaps emphasising that they are the only way to ensure the sustainability of interventions iii. he explained the overarching principles of the NCA roadmaps development iv. he emphasised that the role of stakeholder participation is very critical 		
<p>²Min 08/NCA/Mar/2021: Discussion – the roadmap process</p> <p>The discussion sessions were chaired by Mr Godwin Kamugisha and were facilitated by the project consultants i.e. Mr Fred Muwanika, Mr Eugene Muramira and Mr Moses Masiga. The consultants facilitated the themed discussion on biodiversity and tourism, fisheries resources and land and soil management issues that were held on day 1, day 2 and day 3 respectively.</p> <p>³Day 1: Biodiversity and Tourism</p>		

² The discussion session in the minutes covers presentations made the project consultants over the three days.

³ Key to the discussion was input from the stakeholders on how the particular sections of the roadmap should be arranged and the kind of information to be included in these sections

ITEM(S)	ACTION(S)	RESPONSIBILITY
<p>In his presentation, Mr Fred Muwanika, informed members that using information from the integrated analysis on biodiversity and tourism, the roadmaps ought to;</p> <ul style="list-style-type: none"> i. showcase the Return on Investment in the tourism industry and create an understanding of tourism expenditure ii. highlight the trends in biodiversity that supports tourism activities iii. highlight mechanisms to better manage biodiversity for job creation and poverty alleviation iv. interest stakeholders to better use wildlife resources to increase international tourism and foreign exchange earnings <p>To this end he suggested the following considerations when finalising the roadmaps:</p> <ul style="list-style-type: none"> i. the roadmap should be stakeholder specific ii. a need to seek external funding to kickstart actual institutionalisation iii. creation of a forum for knowledge exchange to enable stakeholders to get the latest information on the subject especially those on case studies <p>Day 2: Fisheries Resources</p> <p>In his presentation, Mr Eugene Telly Muramira;</p> <ul style="list-style-type: none"> i. informed members the accounts developed have information on aquaculture and the status of the fisheries resources that could directly be incorporated in the roadmaps ii. he noted that under the fisheries resource account, there is a need to document the fisheries' resources. iii. there is a need to have a stakeholder mapping process as part of the roadmap finalization process and identify the champions, preachers, blockers and sleepers in the NCA implementation. iv. there is a need to update the data systems on information concerning aquaculture. <p>Reaction(s) from Members:</p> <ul style="list-style-type: none"> (i) Members wanted to know if there has been an effort to consolidate information from these accounts in that they can a uniform message is put across the three accounts to drive policy <p>Day 3: Land and Soil Issues</p> <p>In his presentation, Mr Moses Masiga;</p> <ul style="list-style-type: none"> (i) detailed the actions that ought to be reflected in the roadmap as the appropriate course of action in institutionalizing the NCA approach 		

ITEM(S)	ACTION(S)	RESPONSIBILITY
<p>(ii) this was by categorising these actions as short, medium and/or long term</p> <p>Details of his presentation are appended to these minutes.</p> <p>Reactions from Members</p> <p>(i) Members felt that the presentation was insightful and that the recommendations put forward in the roadmap development process are useful</p> <p>(ii) Nevertheless, improvements could still be made to the accounts developed. The work done on this project could thus be a basis for future work</p>		
<p>Min 09/NCA/Mar/2021: Next Steps</p> <p>Following the discussion over the three days, the way forward regarding the finalisation of the roadmaps to NCA institutionalisation were as below;</p> <p>a) The project team should finalise the roadmap in a format that follows the headings agreed upon by the stakeholders</p> <p>b) The project team should share the final draft with stakeholders for review</p> <p>c) The roadmap as all the other documents should be widely disseminated for greater impact</p> <p>d) In the finalisation of the roadmaps, considerations should be made to ensure that it is aligned to national frameworks such as the Vision 2040, NDP III, Green Growth Strategy for Uganda, etc.</p> <p>e) Any changes made in the guidelines should be shared by the project officer with all members.</p>		
<p>Min 10/NCA/Mar/2021: Closing Remarks and Adjournment</p> <p>The National Project Coordinator, Mr Francis Ogwal and the Chair of these meeting series, Mr Godwin Kamugisha thanked the members for the wonderful suggestions and insights shared. The chair requested that minutes are compiled and shared with members as soon as possible for action. He also called upon members to look out for the final draft roadmap. With these remarks, he adjourned the meeting at 1:45 p.m.</p>		

Appendix

Members Present

Day 1 Thursday 4 th March 2021: Biodiversity and Tourism Accounts				
Name	Institution	Designation	Email	Phone Contact
Christine E. Akello	NEMA	DED-NEMA	christine.akello@nema.go.ug	0414251068
Francis Ogwal	NEMA	NRM (B&R)	sabinofrancis@gmail.com	0787702025
Ronald Kaggwa	NPA	M/PT&TP	ronald.kaggwa@npa.go.ug	0772461828
Sam Echoku	UBOS	PST	samuel.echoku@ubos.org	0785408053
Godwin Kamugisha	NEMA	PEE	godwin.kamugisha@nema.go.ug	0772828175
James Okiria-A	NEMA	PM-CONNECT	jokiriaateker@gmail.com	0772650905
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Monique Akullo	NEMA	SMEAO	monique.akullo@nema.go.ug	0772837935
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Barbara Ameso	UWA	Research Officer	barbara.ameso@wildlife.go.ug	0706414614
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Tom Geme	NEMA	PO-NCA	tom.geme@nema.go.ug	0783732890
Aiik Shirley	NEMA	FM	shirley.aiik@nema.go.ug	0785287159
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Koire Collins	NEMA	PA-CONNECT	koire_collins@yahoo.co.ug	0782358771
Allen Birungi	NEMA	Volunteer	allenbirungi9@gmail.com	0781239681
Virtual Participants				
Rosalind Goodrich	IIED	Head of research communications	rosalind.goodrich@iied.org	+44 (0) 20 3463 7399
Steve Bass	IIED	Senior Associate	steve.bass@iied.org	
Day 2 Friday 5 th March 2021: Fisheries Resource Accounts				
Name	Institution	Designation	Email	Phone Contact
Francis Ogwal	NEMA	NRM (B&R)	sabinofrancis@gmail.com	0772517045
Sam Echoku	UBOS	PST	samuel.echoku@ubos.org	0785408053
Godwin Kamugisha	NEMA	PEE	godwin.kamugisha@nema.go.ug	0772828175
Ronald Kaggwa	NPA	M/PT&TP	ronald.kaggwa@npa.go.ug	0772461828
Monique Akullo	NEMA	SMEAO	monique.akullo@nema.go.ug	0772837935
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Victoria N. Tibenda	NaFIRRI	PRO	tibendaviki@gmail.com	0752897457
Aventino Bakunda	MAAIF	PFO	aventino_bakunda@yahoo.com	0772592547
Mark Olokotum	NaFIRRI	Research Officer	markolokutum@yahoo.com	0782758159
Eugene T. Muramira	NEMA	Consultant	muramiraeugene@gmail.com	0772400625

Tom Geme	NEMA	PO-NCA	tom.geme@nema.go.ug	0783732890
Aiik Shirley	NEMA	FM	Shirley.aiik@nema.go.ug	0785287159
Florence Nampeera	NEMA	SA	florence.nampeera@nema.go.ug	0772916461
Collins Koire	NEMA	PA-CONNECT	koire_collins@yahoo.co.ug	0782358771
Allen Birungi	NEMA	Volunteer	allenbirungi9@gmail.com	0781239681
Virtual Participants				
Rosalind Goodrich	IIED	Head of research communications	rosalind.goodrich@iied.org	+44 (0) 20 3463 7399
Steve Bass	IIED	Senior Associate	steve.bass@iied.org	
Day 3 Tuesday 9th March 2021: Land and Soil Degradation Accounts				
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Francis Ogwal	NEMA	NRM (B&R)	sabinofrancis@gmail.com	0772517045
Sam Echoku	UBOS	PST	samuel.echoku@ubos.org	0785408053
Ronald Kaggwa	NPA	M/PT&TP	ronald.kaggwa@npa.go.ug	0772461828
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Collins Koire	NEMA	PA-CONNECT	koire_collins@yahoo.co.ug	0782358771
Allen Birungi	NEMA	Volunteer	allenbirungi9@gmail.com	0781239681
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Rosalind Goodrich	IIED	Head of research communications	rosalind.goodrich@iied.org	+44 (0) 20 3463 7399
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